WELCOME TO THE EXTRAORDINARY GENERAL MEETING OF SIKA AG

JUNE 11, 2018

BUILDING TRUST

SIKA ENDS DISPUTE AND SECURES INDEPENDENCE

- Transfer of control from family to all shareholders

- Transaction leads to immediate earnings per share increase

- Implementation of efficient capital structure

- Creation of modern governance structure

- Acceleration of Sika's growth strategy, review of targets 2020

TRANSACTION STRUCTURE

- One comprehensive transaction

- Implementation of the transaction in two steps:

  - Acquisition of 6.97% stake by Sika for CHF 2.08 billion (for cancellation)

  - After 2 years (lock-up period), right of first refusal for up to 10.75% (at market)

- Transaction fully funded by UBS, already largely refinanced through convertible bond

- Confirmation of S&P's "A-" credit rating

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SAINT-GOBAIN AS SHAREHOLDER

- Saint-Gobain (SGO) holds 10.75% stake in Sika (after creation of unitary registered shares and capital reduction)

- SGO supports introduction of "one share, one vote"

- SGO is bound by lock-up, stand-still and offer obligations:

  - lock-up (2 years)

  - stand-still (up to 10.75% for 4 years, up to 12.875% for 6 years)

  - in the event of a sale of shares, shares to be offered to Sika (up to 12.875% for 6 years, up to 10.75% afterwards)

  - no public tender offer for Sika for 6 years

- No representation on Sika Board

MODERN GOVERNANCE STRUCTURE
CHANGES TO THE ARTICLES OF ASSOCIATION

- Abolishment of opting-out

- Abolishment of transfer restriction

- Creation of unitary registered shares

- Cancellation of repurchased registered shares

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CONSTITUTION

EXTRAORDINARY GENERAL MEETING, JUNE 11, 2018

VOTE COUNTERS

- Caroline Inauen (Lead)
- Corinne Lenggenhager
- Christine Jones
- Julia Bachmann
- Daniela Krenn
- Eveline Ulmann
- Simone Daetwyler
- Gabi Rebsamen
- Eliane Bussmann
- Reto Schneider
- Kathrin Reichenstein
- Fernando Perez Gonzalez
- Cornelia Durrer

GENERAL STATEMENTS

BUILDING TRUST

STATUTORY ITEMS

DR. PAUL HÄLG
CHAIRMAN OF THE BOARD