Sika Half-Year Report

2026

sika.com/halfyear

BUILDING TRUST

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AT A GLANCE
HALF-YEAR RESULTS

NET SALES IN LOCAL CURRENCIES UP BY

+4.0%

FIRST HALF-YEAR SALES IN CHF MN

5,589.8

OPERATING FREE CASH FLOW IN CHF MN

139.6

MATERIAL MARGIN MAINTAINED AT HIGH LEVEL

55.7%

INCREASE IN EBITDA MARGIN TO

19.0%

INVESTMENT IN

7 NEW PLANTS

SIKA GROUP KEY FIGURES

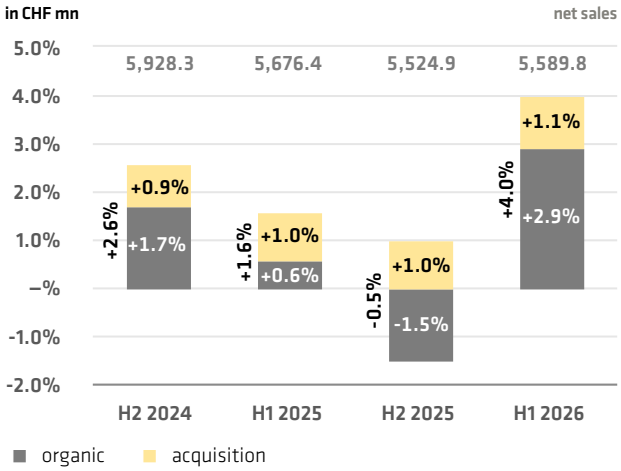
in CHF mn	1/1/2025 – 6/30/2025	as % of net sales	1/1/2026 – 6/30/2026	as % of net sales
Net sales	5,676.4		5,589.8	
Gross result	3,129.1	55.1	3,115.3	55.7
Operating profit before depreciation (EBITDA)	1,070.4	18.9	1,063.0	19.0
Operating profit (EBIT)	798.1	14.1	796.1	14.2
Net profit	554.4	9.8	552.1	9.9
Operating free cash flow	181.9	3.2	139.6	2.5
Capital expenditures	186.0	3.3	192.4	3.4
Balance sheet total[1]	15,393.3		16,017.3	
Shareholders' equity[1]	6,186.1		6,817.2	
Equity ratio in %[1,2]	40.2		42.6	
Return on capital employed (ROCE) in %[1,3]	13.5		12.0	
Basic earnings per share (EPS) in CHF	3.45		3.44	
Diluted earnings per share (EPS) in CHF	3.45		3.43	
New patents	56		48	
Acquisitions	4		1	
Employees				
Number of employees[1]	34,564		33,856	

1 As at June 30, 2025 / June 30, 2026.

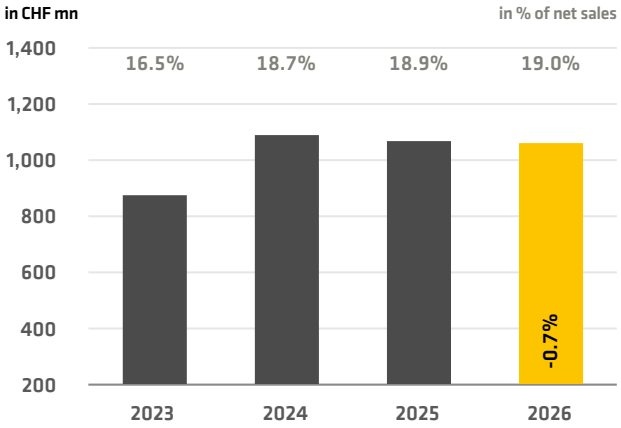
2 Shareholders' equity divided by balance sheet total.

3 Capital employed = current assets, PPE, intangible assets less cash and cash equivalents, current securities, current liabilities (excluding bank loans and bonds).

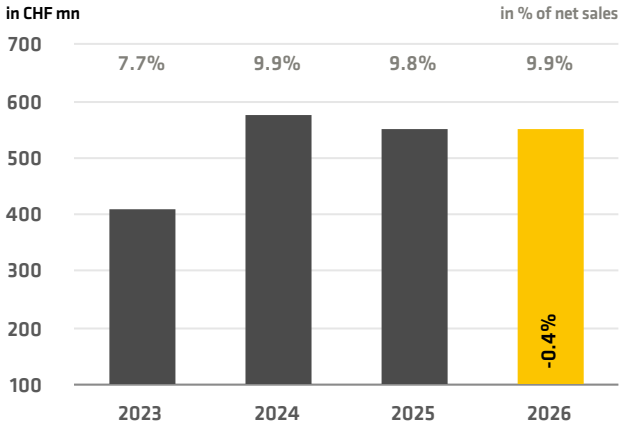
HALF-YEAR LOCAL CURRENCY GROWTH



EBITDA



NET PROFIT



INVESTOR INFORMATION

	6/30/2025	6/30/2026
Number of registered shares with a nominal value of CHF 0.01	**160,479,293**	**160,479,293**
Registered share price as of June 30 (CHF)	215.40	166.75
Market capitalization as of June 30 (CHF mn)	34,567	26,760

LETTER TO STAKEHOLDERS

Sika delivers 4.0% local currency revenue growth and upgrades full-year growth expectations

Dear Readers,

In the first half of the year, Sika delivered 4.0% revenue growth in local currencies, with organic growth of 2.9%. In the second quarter, both local currency and organic growth accelerated compared to the first quarter, reaching 6.8% and 5.7%, respectively, with each region recording stronger revenue growth.

Our year started strongly against a muted market and geopolitical uncertainty. We delivered improved momentum, with the second quarter building on our good start to the year. Our investments in industry-leading innovation, efficient global manufacturing and sourcing, and our digital transformation allowed us to continue to gain market share throughout the first half of the year. As a result of our accelerating leadership in strategically important growth segments such as infrastructure and data centers, we expect to continue outperforming the industry.

INCREASED MATERIAL MARGIN – EBITDA MARGIN RISES TO 19.0%

In the first half of 2026, Sika posted sales growth of 4.0% in local currencies and reported sales of CHF 5.59 billion (-1.5% in CHF, including a foreign currency effect of -5.5%). Sika grew its material margin to 55.7% (2025: 55.1%). The key factors behind this increase were a sustained focus on product innovation, procurement efficiency, and pricing. Half-year EBITDA amounted to CHF 1,063.0 million (2025: CHF 1,070.4 million), representing a margin of 19.0% (2025: 18.9%).

Net profit in the reporting period amounted to CHF 552.1 million (2025: CHF 554.4 million). Operating free cash flow amounted to CHF 139.6 million (2025: CHF 181.9 million).

GAINS IN MARKET SHARE ACROSS ALL REGIONS

Sika accelerated local currency growth in the **EMEA** region (Europe, Middle East, Africa) to 7.7% (2025: 1.9%) in the first half of the year. Eastern Europe in particular recorded strong growth. Germany showed an improved second quarter performance. After a dip in March, the Middle East showed significant momentum in the second quarter and achieved strong double-digit growth, driven by infrastructure

THIERRY F. J. VANLANCKER
Chair of the Board

THOMAS HASLER
CEO

investment projects. Across the EMEA region, Sika's agile and resilient supply chain has proven to be a structural advantage – deepening existing customer partnerships and accelerating new wins.

Sales in local currencies in the **Americas** region increased by 2.9% (2025: 3.5%). After a slow start to the year, regional performance improved in the second quarter. Infrastructure investments remained at a solid level in the first half of the year. Sika delivered strong growth across new and refurbishment infrastructure projects. Sika's growing leadership in data center projects drove another period of double-digit growth in this high-performing category. In Canada, Sika delivered strong growth through the first half of the year. Performance was mixed in Latin America, with modest growth overall.

Sales in local currencies in the **Asia/Pacific** region over the first half of the year decreased slightly by -2.0% (2025: -1.7%). The Chinese construction industry declined by a double-digit percentage, driven by continued weakness in residential construction. Excluding the Chinese construction business, Asia/Pacific posted good organic growth of 7.7%. Growth was strong across most of the region, with India and Southeast Asia being standouts.

IMPLEMENTATION OF FAST FORWARD ON TRACK

The implementation of Fast Forward is on track. The company has made targeted structural adjustments in China and introduced efficiency-enhancing measures in other markets. With Fast Forward, Sika is accelerating digital transformation, improving customer service, strengthening its supply chains, driving operational efficiency, and delivering on its ambition to become the digital market leader in the industry. The initiatives under Fast Forward have enabled Sika to handle recent supply chain volatility and fluctuating raw material costs effectively, thereby deepening its relationships with customers.

Sika expects to save around CHF 80 million in the 2026 financial year. The total annual savings of CHF 150 to 200 million will take full effect from 2028.

ACQUISITIONS AND INVESTMENTS

In the first half of the year, Sika concluded the acquisition of the leading Swedish mortar manufacturer Finja, strengthening its presence in northern Europe and expanding its cross-selling opportunities across the Nordics. Sika also announced the acquisition of Akkim in the first half of the year, a leading global manufacturer of adhesives and sealants based in Turkey with annual net sales of around CHF 220 million. The closing of the acquisition is expected in the third quarter of 2026.

In the first half of the year, Sika made targeted investments to expand production capacity in growth regions. New plants were opened in Bangladesh (concrete admixtures and mortar), Tanzania (concrete admixtures and mortars for East Africa), Belgium (new plant and technology center for concrete admixtures), Argentina (dry mortar), Colombia (mortar, tile adhesives, and coatings), and the USA, specifically in Florida (concrete admixtures) and New Jersey (mortar). The new highly efficient plant in Florida features the highest level of automation among all Sika admixture plants in the country. In New Jersey, Sika expanded its production capacity in the northeast region, enabling it to supply construction projects locally in major metropolitan areas with high-performance products. With its new plant and technology center for concrete admixtures in Ham, Belgium, Sika is expanding its production and innovation capacity in Europe.

Sika also established a new national subsidiary in Kyrgyzstan during the first half of the year, reinforcing its presence in Central Asia. Sika's global network now comprises 103 national subsidiaries.

SIKA ACHIEVES RECORD EMPLOYEE ENGAGEMENT SCORE OF 88, SURPASSING STRATEGIC TARGET

We are proud of the outstanding results of our Global Employee Survey. The engagement score of 88 index points reflects the exceptional motivation and commitment of our employees worldwide. In the first half of the year, our teams once again contributed to our strong results through their dedication and customer focus. Their engagement is the driving force behind Sika's success.

EBITDA MARGIN ROSE TO

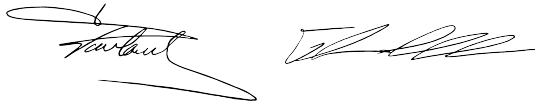
19.0%

OUTLOOK

After a strong first half of the year, Sika is raising its sales growth expectations for 2026 to between 3% and 6% in local currencies. For 2026, Sika expects the global market to remain muted. For the year as a whole, Sika expects to achieve an EBITDA margin of 19.0% to 19.5%, and is comfortable with current consensus CHF EBITDA expectations.

The measures taken as part of Fast Forward to increase productivity, accelerate innovation, and digitalize the entire value chain are strengthening Sika's leading market position and delivering measurable top- and bottom-line results. Sika is confirming its medium-term strategic targets for sustainable and profitable growth as part of Strategy 2028.

Sincerely,



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THOMAS HASLER
CEO

REGIONS

Sales growth and market share gains across all regions

Sika delivered strong sales growth and gained market share across all regions in the first half of 2026 despite geopolitical uncertainty and a muted market backdrop. The company continued to benefit from its focus on delivering value-adding solutions across its diversified portfolio, broad geographic footprint, and strong local presence.

Region EMEA

Macroeconomic conditions across EMEA remained uneven in the first half of the year as the conflict in the Middle East disrupted energy markets, driving higher oil and gas prices, and renewed inflationary pressures. European growth is expected to remain at around 1.2% for the year. Government investment continued to support activity across several GCC economies, particularly in the UAE, even as growth forecasts moderated following the outbreak of the war. Overall, the broader Middle East and Africa region is forecast to grow by around 2% in 2026.

Construction activity reflected the pressures felt from cost inflation and Middle East energy disruptions, as well as muted economic growth. In Western Europe, infrastructure remained more resilient than residential new-build activity, with output forecast to expand by 1.8%. Germany is returning to growth after several years of contraction. Parts of Southern Europe, particularly Spain and Greece, continued to deliver strong momentum. Overall, growth in the Middle East accelerated, while Sub-Saharan Africa stood out and is set to outpace the rest of EMEA, led by Ethiopia.

In its largest region, EMEA, Sika achieved strong sales growth of 7.7% in local currencies (2025: 1.9%). Eastern Europe was a key growth driver. DACH also contributed positively, with Germany expected to gain momentum in the second half of the year. DIY and online channels performed well across the region, and supported demand from data centers, pharmaceutical projects, tunneling, and mining. In the Middle East, volumes rebounded strongly after a softer first quarter, supported by desalination and other water-related projects. Automotive & Industry delivered growth across Europe.

In the first quarter, Sika completed the acquisition of Finja, a leading mortar manufacturer in Sweden, strengthening its presence in northern Europe and expanding cross-selling opportunities.

In February, Sika announced the acquisition of Turkey-based Akkim, marking a major step in accelerating its global expansion in adhesives and sealants.

REGION EMEA SALES GROWTH IN LOCAL CURRENCIES

+7.7%

Region Americas

Economic conditions across the Americas held firm throughout the first half of the year. The US economy is forecast to grow by around 2.1% in 2026, supported by a solid labor market even as higher energy costs linked to the Middle East conflict added to inflation pressures, prompting the Federal Reserve to hold interest rates. Canada and Mexico are expected to expand at a more modest pace, while South America's GDP growth is forecast to slightly exceed that of the US, with Brazil, Colombia, and Peru, expected to expand.

Construction activity across the Americas was mixed. North America is forecast to return to growth in 2026 (+1.3%), with Canada slightly outpacing the US, despite ongoing tariff-related uncertainty. Infrastructure spending and data center construction remain key growth drivers. In Latin America, construction activity is expected to recover to around 3% growth despite persistent inflation and political uncertainty. Infrastructure remains the principal growth driver.

Sika's Americas region achieved sales growth of 2.9% in local currencies (2025: 3.5%). Against a backdrop of slow residential construction and stable non-residential markets, Sika gained share from its focus on delivering value-adding solutions, benefiting from remodeling and refurbishment activity, continued infrastructure investment, and commercial and industrial projects. Following a weaker first quarter in the US, business rebounded in the second quarter, driven in part by continued strong data center activity. Early signs of recovery in US manufacturing created additional opportunities. Canada recorded strong growth, particularly in construction, while Latin America recorded modest positive growth.

Sika strengthened its regional footprint in the Americas during the period, opening new manufacturing sites in the US, Argentina, and Colombia.

REGION AMERICAS SALES GROWTH IN LOCAL CURRENCIES

+2.9%

Region Asia/Pacific

Asia/Pacific is forecast to remain the world's fastest-growing region in 2026, with GDP expected to expand by around 4.1%. Performance was uneven in the first half of the year, as China faced ongoing subdued domestic demand. India maintained its strong growth momentum, driven by robust manufacturing, domestic demand, and the services sector, while growth diverged across Southeast Asia.

Construction markets across the region reflected these diverging trends, albeit with clear pockets of strength. India remains one of the region's standout construction markets, supported by large-scale infrastructure and energy investments. In China, government stimuli and rising investment in transport, energy, and advanced manufacturing are expected to support a recovery, alongside longer-term structural reforms, even as output is projected to contract by 1.0% in 2026. Amid persistent weakness in residential construction. India remains one of the region's standout construction markets, supported by large-scale infrastructure and energy investments.

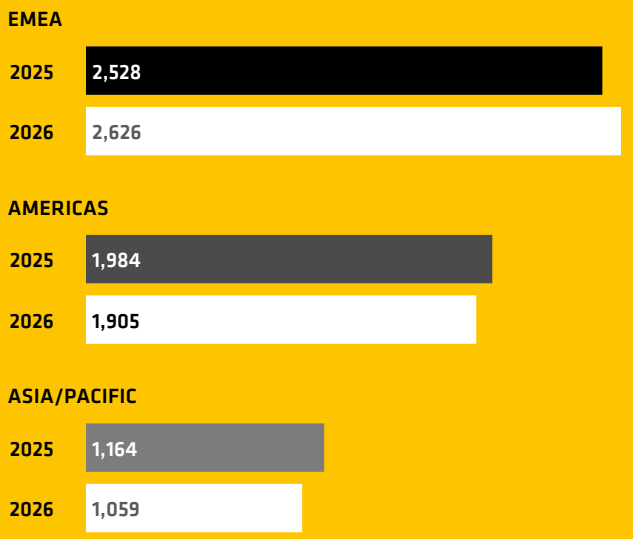
For the Asia/Pacific region, Sika reported sales growth of -2.0% in local currencies (2025: -1.7%). Excluding the Chinese construction business, the region delivered strong local currency growth, led by Southeast Asia and South Asia. Vietnam was among the strongest-performing markets, while India drove growth in South Asia. Automotive & Industry also delivered positive results, particularly on the industry side. China developed in line with expectations for the first half of the year, reflecting the ongoing weakness of the residential sector and weighing negatively on results. The company anticipates a more favorable comparison base in the second half of the year.

REGION ASIA/PACIFIC SALES GROWTH IN LOCAL CURRENCIES

-2.0%

THE REGIONS IN BRIEF

Net sales in CHF mn



	EMEA	AMERICAS	ASIA/PACIFIC
Growth in local currencies	**7.7%**	**2.9%**	**-2.0%**
Currency impact	-3.8%	-6.9%	-7.1%
Acquisition effect	2.4%	0.2%	0.1%
Organic growth	5.3%	2.7%	-2.1%
Employees	15,287	9,341	8,390

The employees of Corporate Services are excluded (838 employees)

INTERIM FINANCIAL STATEMENTS

CONSOLIDATED INCOME STATEMENT
from January 1 to June 30

in CHF mn	Notes	%	2025	%	2026	Change in %
Net sales	1, 2	**100.0**	**5,676.4**	**100.0**	**5,589.8**	**-1.5**
Material expenses	3	-44.9	-2,547.3	-44.3	-2,474.5	
Gross result		**55.1**	**3,129.1**	**55.7**	**3,115.3**	**-0.4**
Personnel expenses	4	-19.3	-1,099.5	-19.1	-1,067.0	
Other operating expenses	5	-16.9	-959.2	-17.6	-985.3	
Operating profit before depreciation (EBITDA)	2	**18.9**	**1,070.4**	**19.0**	**1,063.0**	**-0.7**
Depreciation and amortization expenses		-4.8	-272.3	-4.8	-266.9	
Operating profit (EBIT)		**14.1**	**798.1**	**14.2**	**796.1**	**-0.3**
Interest income		0.2	9.5	0.2	8.6	
Interest expenses	6	-1.4	-79.0	-1.3	-72.3	
Other financial income		0.1	5.1	0.1	4.9	
Other financial expenses and net result on foreign exchange	6	0.0	1.7	0.0	-2.1	
Income from associated companies		0.0	3.4	0.0	0.0	
Profit before taxes		**13.0**	**738.8**	**13.2**	**735.2**	**-0.5**
Income taxes		-3.2	-184.4	-3.3	-183.1	
Net profit		**9.8**	**554.4**	**9.9**	**552.1**	**-0.4**

in CHF mn	Notes	%	2025	%	2026	Change in %
Net profit		**9.8**	**554.4**	**9.9**	**552.1**	**-0.4**
Profit attributable to Sika shareholders		9.8	553.8	9.9	551.3	
Profit attributable to non-controlling interests		0.0	0.6	0.0	0.8	
Basic earnings per share (in CHF)			3.45		3.44	-0.3
Diluted earnings per share (in CHF)			3.45		3.43	-0.6

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
from January 1 to June 30

in CHF mn	%	2025	%	2026	Change in %
Net profit	**9.8**	**554.4**	**9.9**	**552.1**	**-0.4**
Remeasurements of defined benefit plans	1.1	60.8	0.3	17.8	
Income tax effect	-0.2	-10.4	-0.1	-3.0	
Items that will not be reclassified to profit or loss	**0.9**	**50.4**	**0.2**	**14.8**	
Exchange differences taken to equity	-15.9	-902.4	2.6	144.2	
Income tax effect	-0.2	-11.2	0.0	-1.6	
Items that may be reclassified subsequently to profit or loss	**-16.1**	**-913.6**	**2.6**	**142.6**	
Other comprehensive income	**-15.2**	**-863.2**	**2.8**	**157.4**	
Comprehensive income	**-5.4**	**-308.8**	**12.7**	**709.5**	
Attributable to Sika shareholders	-5.4	-308.2	12.7	708.4	
Attributable to non-controlling interests	0.0	-0.6	0.0	1.1	

CONSOLIDATED BALANCE SHEET

in CHF mn	Notes	12/31/2025	6/30/2026
Cash and cash equivalents	7	801.8	625.3
Accounts receivable	8	2,012.3	2,502.6
Inventories	9	1,237.5	1,440.5
Prepaid expenses and accrued income		121.2	143.2
Current income tax assets		174.6	178.9
Other assets		63.8	60.1
Current assets		**4,411.2**	**4,950.6**
Property, plant, and equipment	10	2,443.8	2,613.7
Intangible assets and goodwill	11	7,934.7	8,058.1
Investments in associated companies		2.9	2.9
Deferred tax assets		135.9	140.1
Other assets		220.4	251.9
Non-current assets		**10,737.7**	**11,066.7**
Assets		**15,148.9**	**16,017.3**

in CHF mn	Notes	12/31/2025	6/30/2026
Accounts payable	12	1,176.4	1,391.0
Accrued expenses and deferred income		560.7	572.4
Financial liabilities	13	1,417.5	1,547.1
Current income tax liabilities		317.2	249.6
Provisions	14	56.0	49.4
Current liabilities		**3,527.8**	**3,809.5**
Financial liabilities	13	4,131.7	4,551.0
Provisions	14	141.7	138.0
Deferred tax liabilities		311.8	319.5
Employee benefit obligations		331.3	342.5
Other liabilities		37.9	39.6
Non-current liabilities		**4,954.4**	**5,390.6**
Liabilities		**8,482.2**	**9,200.1**
Capital stock		1.6	1.6
Treasury shares		-7.5	-1.7
Reserves		6,662.3	6,806.9
Equity attributable to Sika shareholders		**6,656.4**	**6,806.8**
Non-controlling interests		10.3	10.4
Shareholders' equity		**6,666.7**	**6,817.2**
Liabilities and shareholders' equity		**15,148.9**	**16,017.3**

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

in CHF mn	Capital stock	Capital surplus	Treasury shares	Currency translation differences	Retained earnings	Total Sika shareholders' equity	Non-controlling interests	Total equity
January 1, 2025	**1.6**	**2,878.3**	**-8.8**	**-1,725.3**	**5,887.0**	**7,032.8**	**14.0**	**7,046.8**
Profit for the period					553.8	553.8	0.6	554.4
Other comprehensive income				-912.4	50.4	-862.0	-1.2	-863.2
Comprehensive income	**0.0**	**0.0**	**0.0**	**-912.4**	**604.2**	**-308.2**	**-0.6**	**-308.8**
Transactions with treasury shares			4.8		-9.1	-4.3		-4.3
Share-based payments					6.3	6.3		6.3
Dividends[1]					-288.8	-288.8	-1.3	-290.1
Repayment of reserves from capital contribution[1]		-288.8				-288.8		-288.8
Inflation adjustment[2]					27.5	27.5		27.5
Buyout of existing non-controlling interests					-1.5	-1.5	-1.0	-2.5
June 30, 2025	**1.6**	**2,589.5**	**-4.0**	**-2,637.7**	**6,225.6**	**6,175.0**	**11.1**	**6,186.1**
January 1, 2026	**1.6**	**2,589.5**	**-7.5**	**-2,668.6**	**6,741.4**	**6,656.4**	**10.3**	**6,666.7**
Profit for the period					551.3	551.3	0.8	552.1
Other comprehensive income				142.3	14.8	157.1	0.3	157.4
Comprehensive income	**0.0**	**0.0**	**0.0**	**142.3**	**566.1**	**708.4**	**1.1**	**709.5**
Transactions with treasury shares			5.8		-5.8	0.0		0.0
Share-based payments					6.3	6.3		6.3
Dividends[3]					-296.9	-296.9	-1.0	-297.9
Repayment of reserves from capital contribution[3]		-296.9				-296.9		-296.9
Inflation adjustment[2]					29.5	29.5		29.5
June 30, 2026	**1.6**	**2,292.6**	**-1.7**	**-2,526.3**	**7,040.6**	**6,806.8**	**10.4**	**6,817.2**

1 Payout per share CHF 3.60, CHF 1.80 gross dividend, CHF 1.80 repayment of reserves from capital contribution.

2 Hyperinflation accounting relates to the subsidiaries in Argentina and Turkey.

3 Payout per share CHF 3.70, CHF 1.85 gross dividend, CHF 1.85 repayment of reserves from capital contribution.

CONSOLIDATED STATEMENT OF CASH FLOWS
from January 1 to June 30

in CHF mn	Notes	2025	2026
Profit before taxes		738.8	735.2
Depreciation, amortization, and impairment expenses		272.3	266.9
Increase (+)/decrease (-) in provisions/ employee benefit obligations and assets		-15.8	-12.8
Increase (-)/decrease (+) in net working capital and accruals		-452.9	-449.5
Net interest expenses		69.5	63.7
Non-liquidity-related financial expenses (+)/income (-) as well as cash flow from hedging transactions		-23.9	-7.9
Other adjustments		14.2	6.3
Income taxes paid		-244.3	-273.4
Cash flow from operating activities		**357.9**	**328.5**
Property, plant, and equipment: capital expenditures		-173.9	-179.8
Property, plant, and equipment: disposals		10.0	3.5
Intangible assets: capital expenditures		-12.1	-12.6
Acquisitions less cash and cash equivalents		-106.7	-137.4
Acquisitions (-)/disposals (+) of financial assets		-7.3	2.8
Interest received		9.0	7.7
Cash flow from investing activities		**-281.0**	**-315.8**
Increase in financial liabilities	13	860.3	1,026.0
Repayment of financial liabilities	13	-862.4	-144.7
Issue of bonds	13	499.3	0.0
Repayment of a bond	13	0.0	-340.0
Repayment of lease liabilities		-70.1	-85.4
Interest paid		-73.6	-56.0
Purchase of treasury shares		-4.6	0.0
Dividend payment to shareholders of Sika AG		-288.8	-296.9
Repayment of reserves from capital contribution		-288.8	-296.9
Dividend payments to non-controlling interests		-1.3	-1.0
Buyout of existing non-controlling interests		-2.5	0.0
Cash flow from financing activities		**-232.5**	**-194.9**
Exchange differences on cash and cash equivalents		**-31.5**	**5.7**
Net change in cash and cash equivalents		**-187.1**	**-176.5**
Cash and cash equivalents at the beginning of the period	7	707.5	801.8
Cash and cash equivalents at the end of the period	7	520.4	625.3

NOTES TO THE INTERIM FINANCIAL STATEMENTS

PRINCIPLES OF CONSOLIDATION AND VALUATION

The unaudited **Condensed Interim Consolidated Financial Statements** (hereinafter 'the Interim Financial Statements') for the first half of 2026 have been prepared in accordance with IAS 34 'Interim Financial Reporting'.

The Interim Financial Statements do not include all information and disclosures that would be required in the annual financial statements and should therefore be read in conjunction with Sika's annual Consolidated Financial Statements for the year ended December 31, 2025.

The Interim Financial Statements have been prepared according to the going-concern principle. Generally, assets and liabilities are valued at historical cost, except for financial assets and liabilities (including derivative instruments) at fair value through profit and loss and the defined benefit liability, which is measured at the present value of the defined benefit obligation less the fair value of plan assets.

The accounting standards applied conform to those valid in the previous year, with the exception of the following revised and new standards, which Sika has implemented as of January 1, 2026. The application of these standards did not have any material impact on the Interim Financial Statements of the Group:

- Amendments to IFRS 9 and IFRS 7 – Classification and Measurement of Financial Instruments
- Amendments to IFRS 9 and IFRS 7 – Contracts Referencing Nature-dependent Electricity
- Annual improvements (Volume 11) – Amendments to various IFRS standards with the primary goal to improve the clarity and internal consistency

NEW STANDARD IFRS 18 – PRESENTATION AND DISCLOSURE IN FINANCIAL STATEMENTS (APPLICABLE AS OF JANUARY 1, 2027)

IFRS 18 replaces IAS 1 Presentation of Financial Statements. This standard sets out new requirements for the presentation and disclosure of information, but it will not affect the recognition or measurement of items in the financial statements. It will be required to classify income and expenses in the following five categories: operating, investing, financing, discontinued operations, and income tax. It is required to present the new subtotal "profit or loss before financing and income taxes". Companies are required to start the cash flow statement from the operating profit subtotal when presenting cash flows from operating activities using the indirect method. The new standard establishes the term Management Performance Measures (MPMs) and sets out the related disclosure requirements. The standard is required to be applied retrospectively.

Presentational changes. Upon the adoption of IFRS 18, the Group will make presentational changes to the income statement. The main impact on the Group's operating profit compared to the currently applied presentation will come from foreign exchange gains/losses on internal financing and gains/losses on the net monetary position in hyperinflationary economies. These are currently included in 'Other financial expenses and net result on foreign exchange' and will be reclassified into the operating result. In the first six months of 2026, the combined effect was immaterial. These presentational changes have no impact on sales, net income, or earnings per share of the Group as a whole.

Transition. The Group will apply the full retrospective method for the transition. This means that the comparative 2026 results will be restated when the new standard is applied in 2027.

Acquisitions in 2025

In the first half of 2025 Sika acquired Elmich Pte. Ltd., Singapore, Cromar Building Products Limited, UK, HPS North America, Inc., USA, and Gulf Additive Factory LLC (GAF), Qatar. The purchase price allocation (PPA) of GAF was revised to increase provisions by CHF 0.6 million, with a corresponding adjustment to goodwill, thus appropriately reflecting risks related to product claims. The purchase prices and purchase price allocations of all other acquisitions remained unchanged and are now final.

ACQUIRED NET ASSETS AT FAIR VALUES

in CHF mn	Combined[1]
Cash and cash equivalents	14.7
Accounts receivable	18.5
Inventories	14.4
Prepaid expenses and accrued income	0.9
Property, plant, and equipment	4.4
Intangible assets	48.2
Total assets	**101.1**
Accounts payable	5.0
Accrued expenses and deferred income	3.6
Financial liabilities	1.8
Provisions	2.2
Deferred tax liabilities	6.7
Total liabilities	**19.3**
Net assets	**81.8**
Goodwill	63.3
Fair value of initial investment	-21.5
Total purchase price	**123.6**

1 Elmich, Cromar, HPS, and GAF.

Acquisitions in 2026

On February 2, 2026, Sika acquired Finja, a leading Swedish manufacturer of a wide range of mortars and integrated solutions that enhance efficiency and sustainability in construction. The acquisition will strengthen Sika's Nordic presence and provide major cross-selling opportunities through the highly complementary product portfolios and increased presence in the distribution channel. In addition, it will enable substantial capacity expansion, supporting future growth by bringing a wider product offering closer to Nordic customers.

Since the purchase, Finja has contributed sales of CHF 30.1 million. The result was below materiality level.

On February 13, 2026, Sika announced that it had reached an agreement to acquire Akkim, a leading global manufacturer of adhesives and sealants based in Turkey. This acquisition will strengthen Sika's position in the global adhesives and sealants industry and unlock substantial growth opportunities through expanded presence in the distribution channel and broader geographic reach, namely in the high-growth markets in Eastern Europe, Central Asia, the Middle East, and North Africa. Akkim will add considerable production capacity, enabling a more efficient operational footprint. With its large product portfolio, the company covers a wide range of adhesive and sealant applications and technologies for the construction sector. The offering is based on proprietary formulations developed by a strong R&D team. The company generated net sales of approximately CHF 220 million in 2025. The closing of the acquisition is subject to regulatory approval and is expected to occur in the third quarter of 2026.

ACQUIRED NET ASSETS AT FAIR VALUES

in CHF mn	Finja
Cash and cash equivalents	1.9
Accounts receivable	11.2
Inventories	10.8
Prepaid expenses and accrued income	0.8
Property, plant, and equipment	47.4
Intangible assets	37.7
Total assets	**109.8**
Accounts payable	4.8
Accrued expenses and deferred income	2.3
Financial liabilities	0.7
Income tax liabilities	1.4
Deferred tax liabilities	13.6
Total liabilities	**22.8**
Net assets	**87.0**
Goodwill	52.3
Total purchase price	**139.3**
Cash in acquired assets	-1.9
Net cash outflow	**137.4**

If the acquisition had occurred on January 1, 2026, consolidated pro-forma net sales would have been CHF 5,593.2 million (+CHF 3.4 million).

Since the purchase prices and the purchase price allocations still entail some uncertainty, all positions are provisional. Market access and combined distribution channels and supplementary product portfolios justify the goodwill posted.

The directly attributable transaction cost of the acquisition amounted to CHF 0.7 million and were charged to other operating expenses.

SUPPORTING INFORMATION TO THE INTERIM FINANCIAL STATEMENTS

Income statement from January 1 to June 30, 2026 (January 1 to June 30, 2025).
Balance sheet data as of June 30, 2026 (December 31, 2025).

1. Net sales CHF 5,589.8 mn (CHF 5,676.4 mn)

Sales of goods account for nearly all net sales. Year-on-year net sales in local currency increased by 4.0%. Taking into account the currency effect of -5.5%, sales in Swiss francs decreased by -1.5%. More details on the segments can be found in note 2.

2. Segment reporting

Sika conducts its worldwide activities according to geographical regions. The heads of the segments are members of Group Management. Group Management is the highest executive body that measures the success of the operating segments and allocates resources. The key measure of profit by which the segments are directed is operating profit before depreciation (EBITDA), which is consistent with the corresponding line in the Consolidated Income Statement.

Financing (including financial expenses and income) and income taxes are managed on a Group-wide basis and are not allocated to the individual segments. The composition of the segments is shown on p.10.

Acquired businesses have been allocated to geographic regions based on their location.

"Corporate Services" includes expenses for Group headquarters and income from services provided to Group companies.

NET SALES FROM JANUARY 1 TO JUNE 30

	2025			2026		
in CHF mn	With third parties	With other segments	Total	With third parties	With other segments	Total
EMEA	2,527.7	84.9	2,612.6	2,626.4	83.8	2,710.2
Americas	1,984.4	2.7	1,987.1	1,904.8	2.5	1,907.3
Asia/Pacific	1,164.3	12.4	1,176.7	1,058.6	28.8	1,087.4
Eliminations	-	-100.0	-100.0	-	-115.1	-115.1
Net sales	**5,676.4**	**-**	**5,676.4**	**5,589.8**	**-**	**5,589.8**
Products for construction industry	4,821.7			4,745.4		
Products for industrial manufacturing	854.7			844.4		

Sika's products for the construction industry include admixtures and additives for use in concrete, cement, and mortar production, waterproofing systems, roof waterproofing, flooring solutions, sealants, adhesive tapes, assembly foams, and elastic adhesives for facade construction, interior and infrastructure construction, as well as concrete protection and repair solutions.

Products for industrial manufacturing are sold to manufacturers and service providers in automotive OEM, commercial vehicles, automotive aftermarket, marine vessels, renewable energy, sandwich panels, industrial equipment, HVAC, home and commercial appliances, modular building, facades, and fenestration.

CHANGES IN NET SALES / CURRENCY IMPACT

in CHF mn	2025	2026	Change compared to prior period (+/– in %) in Swiss francs	in local currencies	Currency impact
EMEA	2,527.7	2,626.4	3.9	7.7	-3.8
Americas	1,984.4	1,904.8	-4.0	2.9	-6.9
Asia/Pacific	1,164.3	1,058.6	-9.1	-2.0	-7.1
Net sales	**5,676.4**	**5,589.8**	**-1.5**	**4.0**	**-5.5**
Products for construction industry	4,821.7	4,745.4	-1.6	4.1	-5.7
Products for industrial manufacturing	854.7	844.4	-1.2	3.6	-4.8

OPERATING PROFIT BEFORE DEPRECIATION (EBITDA)

in CHF mn	2025	2026	Change compared to prior period (+/–)	(+/– in %)
EMEA	500.3	532.1	31.8	6.4
Americas	434.5	418.8	-15.7	-3.6
Asia/Pacific	205.8	188.0	-17.8	-8.6
Corporate Services	-70.2	-75.9	-5.7	n.a.
Operating profit before depreciation (EBITDA)	**1,070.4**	**1,063.0**	**-7.4**	**-0.7**

3. Material expenses CHF 2,474.5 mn (CHF 2,547.3 mn)

The material margin grew to 55.7% (55.1%), driven by a sustained focus on product innovation, procurement efficiency, and pricing initiatives.

4. Personnel expenses CHF 1,067.0 mn (CHF 1,099.5 mn)

Personnel expenses decreased in relation to net sales from 19.3% to 19.1%.

Personnel expenses include a portion of salaries paid to senior managers and Group Management in the form of Sika AG shares. Related personnel expenses in the first half of 2026 amounted to CHF 13.2 million (CHF 14.0 million).

5. Other operating expenses CHF 985.3 mn (CHF 959.2 mn)

Other operating expenses increased from 16.9% to 17.6% of net sales, primarily due to higher logistics costs, which were significantly impacted by the conflict in the Middle East.

Expenses for research and development are included in other operating expenses, because they do not meet the recognition criteria for capitalization.

6. Interest expenses / other financial expenses and net result on foreign exchange CHF 74.4 mn (CHF 77.3 mn)

Interest expenses of CHF 72.3 million (CHF 79.0 million) consist mainly of interest expenses for outstanding bonds, bank loans, as well as interests on lease liabilities. Other financial expenses and net result on foreign exchange of CHF 2.1 million (CHF -1.7 million) include foreign exchange gains and losses from the management of foreign currency, net gains and losses from hedging and revaluation of loans to Group companies denominated in foreign currencies, as well as gains and losses on the net monetary position in hyperinflationary economies.

7. Cash and cash equivalents CHF 625.3 mn (CHF 801.8 mn)

The item "Cash and cash equivalents" includes cash and cash equivalents with a maturity of less than three months from the date of acquisition, bearing interest at a respectively valid rate. The change in this position can be seen in detail in the statement of cash flows.

8. Accounts receivable CHF 2,502.6 mn (CHF 2,012.3 mn)

Accounts receivable are higher at mid-year than at the end of 2025 as a result of seasonal influences.

9. Inventories CHF 1,440.5 mn (CHF 1,237.5 mn)

Inventories are higher at mid-year than at the end of 2025 due to seasonal distribution of sales.

10. Property, plant, and equipment CHF 2,613.7 mn (CHF 2,443.8 mn)

in CHF mn	12/31/2025	6/30/2026
Own property, plant, and equipment	2,024.4	2,165.0
Right-of-use assets	419.4	448.7
Property, plant, and equipment	**2,443.8**	**2,613.7**

11. Intangible assets and goodwill CHF 8,058.1 mn (CHF 7,934.7 mn)

The realized acquisition projects resulted in an increase in goodwill of CHF 52.3 million. In addition, trademarks, customer relationships, and technologies of CHF 37.7 million were capitalized and are being amortized over their useful lives.

12. Accounts payable CHF 1,391.0 mn (CHF 1,176.4 mn)

Accounts payable are higher at mid-year than at the end of 2025 as a result of seasonal influences. Accounts payable do not bear interest and will usually become due within 30 to 60 days.

13. Financial liabilities CHF 6,098.1 mn (CHF 5,549.2 mn)

	12/31/2025			6/30/2026		
in CHF mn	Current	Non-current	Total	Current	Non-current	Total
Derivatives	7.1	0.0	7.1	20.2	0.0	20.2
Bank loans	4.8	3.0	7.8	4.4	885.0	889.4
Lease liabilities	115.9	322.3	438.2	120.5	334.9	455.4
Straight bonds	1,270.3	3,801.7	5,072.0	1,382.8	3,326.2	4,709.0
Other financial liabilities	19.4	4.7	24.1	19.2	4.9	24.1
Total	**1,417.5**	**4,131.7**	**5,549.2**	**1,547.1**	**4,551.0**	**6,098.1**

The fair value of straight bonds amounted to CHF 4,738.1 million (CHF 5,109.1 million). The book value of cash and cash equivalents, accounts receivable, loans, bank loans, accounts payable, lease liabilities, as well as other financial liabilities almost equal the fair value.

Furthermore, Sika had the following credit facilities:

- Revolving credit facility of CHF 1,100.0 million, drawable in CHF, EUR, USD, or GBP. The term ends on December 13, 2028.
- Revolving credit facility of CHF 1,100.0 million, drawable in CHF, EUR, USD, or GBP. The term ends on August 10, 2029.

As at June 30, 2026, a total amount of CHF 885.0 million (unused as at December 31, 2025) of these credit facilities was drawn in CHF. The liability thereof was recorded as a bank loan (see table above).

OUTSTANDING STRAIGHT BONDS

in CHF mn						12/31/2025	6/30/2026
Issuer	Bond		Nominal	Coupon	Term	Book value	Book value
Sika AG, Baar, Switzerland	Straight bond	CHF	140.0	0.600%	2018–03/27/2026	140.0	n.a.
	Straight bond	CHF	200.0	2.250%	2023–04/13/2026	200.0	n.a.
	Straight bond	CHF	100.0	0.450%	2025–08/27/2027	99.6	99.8
	Straight bond	CHF	150.0	0.750%	2025–09/24/2027	149.7	149.8
	Straight bond	CHF	130.0	1.125%	2018–07/12/2028	130.3	130.2
	Straight bond	CHF	300.0	2.350%	2022–11/28/2028	299.7	299.8
	Straight bond	CHF	250.0	2.250%	2023–04/13/2029	249.7	249.8
	Straight bond	CHF	200.0	1.650%	2024–11/28/2029	199.7	199.7
	Straight bond	CHF	250.0	0.850%	2025–11/28/2030	249.7	249.7
	Straight bond	CHF	150.0	1.100%	2025–09/24/2031	149.9	149.9
	Straight bond	CHF	200.0	1.875%	2024–05/27/2033	200.1	200.1
	Straight bond	CHF	250.0	1.200%	2025–11/08/2034	250.0	250.0
	Straight bond	CHF	200.0	1.350%	2025–03/22/2035	199.6	199.6
Sika Capital B.V., Utrecht, Netherlands	Straight bond	EUR	1,000.0	3.750%	2023–11/03/2026	930.2	921.8
	Straight bond	EUR	500.0	0.875%	2019–04/29/2027	465.2	460.9
	Straight bond	EUR	750.0	3.750%	2023–05/03/2030	694.5	688.2
	Straight bond	EUR	500.0	1.500%	2019–04/29/2031	464.1	459.7
Total						**5,072.0**	**4,709.0**

14. Provisions CHF 187.4 mn (CHF 197.7 mn)

Provisions for guarantees reflect all known or anticipated claims in the near future. The amounts of the provisions are determined based on experience and are therefore subject to a degree of uncertainty. The outflow of funds depends on the timing of the filing and conclusion of warranty claims. Provisions for sundry risks include loan guarantees, open and anticipated legal cases with a probability of occurrence above 50%, as well as contingent liabilities from acquisitions. For provisions of CHF 49.4 million (CHF 56.0 million), an outflow of funds is expected during the next twelve months. These amounts are shown as current provisions.

Other information

SIGNIFICANT SHAREHOLDERS

As of June 30, 2026, based on notifications received by the Group pursuant to the Swiss Financial Market Infrastructure Act, two significant shareholders held more than 3% of voting rights:
(1) BlackRock, Inc., 7.7% (notification dated June 21, 2018); and
(2) UBS Fund Management (Switzerland AG), 5.6% (notification dated May 8, 2024).

A list of changes in significant shareholdings reported to the disclosure office of SIX Swiss Exchange during the year under review can be found at https://www.ser-ag.com/en/resources/notifications-market-participants/significant-shareholders.html. There are no cross-shareholdings exceeding 3%, either in terms of capital or votes.

FINANCIAL CALENDAR

SIKA INVESTOR DAY	Thursday, October 1, 2026
RESULTS FIRST NINE MONTHS 2026	Friday, October 23, 2026
MEDIA CONFERENCE / ANALYST PRESENTATION ON FULL-YEAR RESULTS 2026	Friday, February 19, 2027
59TH ANNUAL GENERAL MEETING	Tuesday, March 23, 2027
NET SALES FIRST QUARTER 2027	Tuesday, April 13, 2027
HALF-YEAR REPORT 2027	Tuesday, July 27, 2027

Sika is a specialty chemicals company with a globally leading position in the development and production of systems and products for bonding, sealing, damping, reinforcing, and protection in the building sector and industry. Sika has subsidiaries in 103 countries around the world, produces in over 400 factories, and develops innovative technologies for customers worldwide. In doing so, it plays a crucial role in enabling the transformation of the construction and transportation industries toward greater environmental compatibility. In 2025, Sika's 33,700 employees generated annual sales of CHF 11.20 billion.

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